

All Your Data Displayed in One Place

Scoping Research for a Library Assessment Dashboard & Toolkit

Megan Hurst

Athenaeum21 Consulting

Association of Research Libraries
Library Assessment Conference

Arlington, Virginia USA

November 2016



Contents

1. Scoping Research Project
2. Motivation
3. Context
4. Results
5. Next Steps



Library Assessment Dashboard & Toolkit

Scoping Research

January-June 2016, international,
collaborative research project to:

Assess the need for and interest in a library
assessment dashboard and toolkit

Survey library data sources and key library
performance indicators

Survey tools and technology available to
support the creation of a dashboard

Scope the work and resources required to
build it



Motivations

Solve it once, flexibly, for many

Utilize and build upon important assessment efforts and standards

Centralize and organize views into libraries' diverse data sources

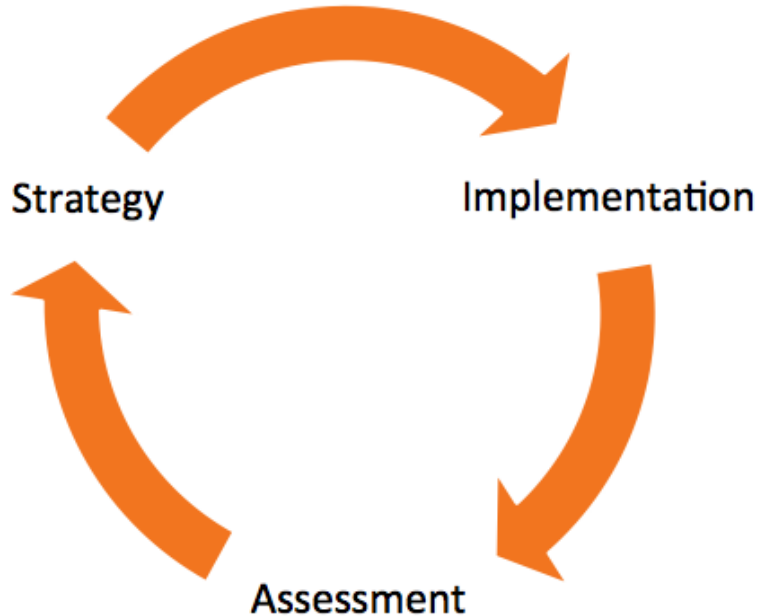
Support strategic thinking and data-driven decisions within library organizations by providing a shared “big picture”



“Everything we’re doing now
is on a question/answer basis.”

- Assessment librarian & project interviewee

Motivation: Setting Goals Is Easy... But Achieving Them Isn't



65% of organizations have an agreed-upon strategy.

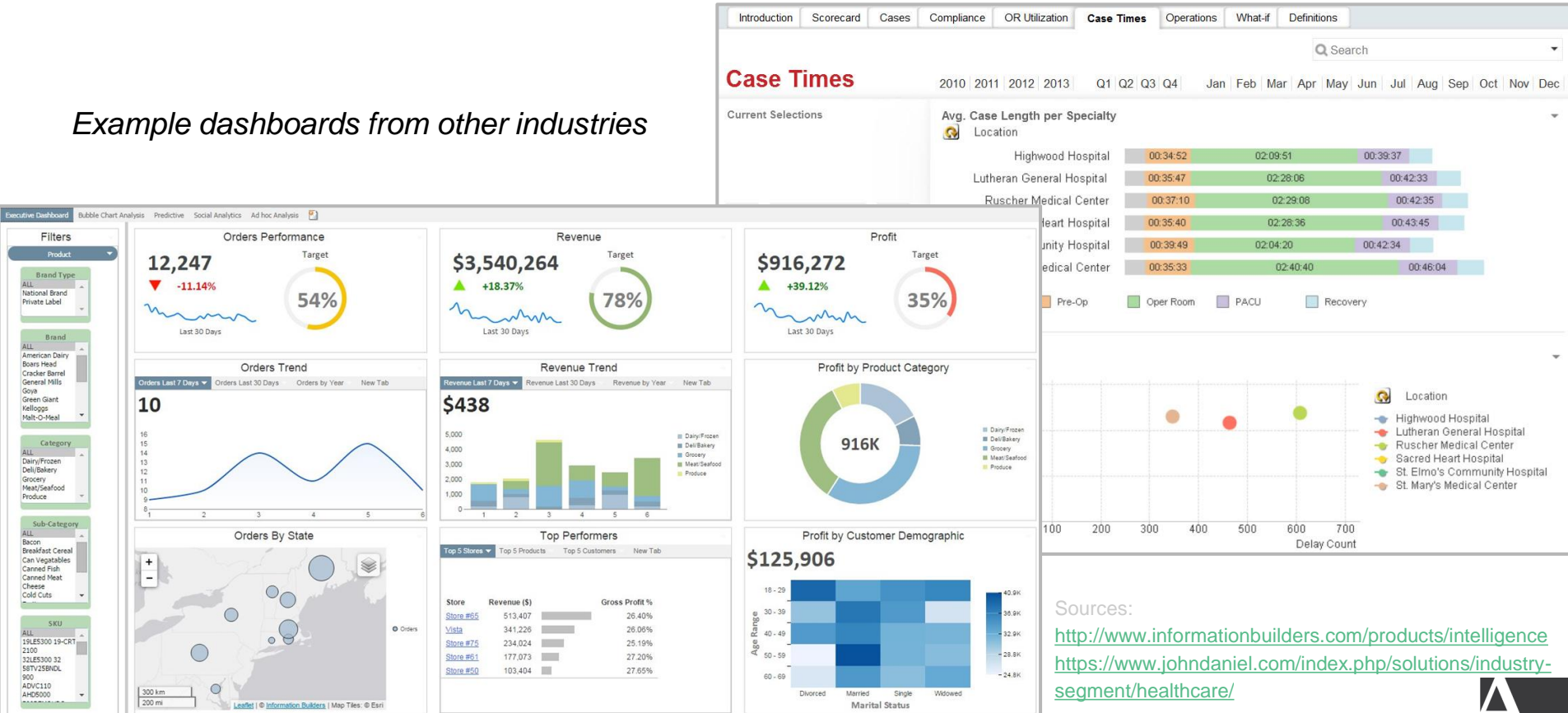
14% of employees understand the organization's strategy.

Less than 10% of all organizations successfully execute the strategy.

(source Forbes.com)

Dashboards Provide a Shared Picture of Performance

Example dashboards from other industries



Sources:

<http://www.informationbuilders.com/products/intelligence>
<https://www.johndaniel.com/index.php/solutions/industry-segment/healthcare/>

“If it were easy,
it would be done already!”

Opportunity

Common needs,
Maturing standards & tools

Common Needs Across Libraries:

Data gathering and cleaning

Tools and methods

Metrics and formulae

Maturing:

Standards

Tools

—Technologies

“...having the dashboard would enable us to spend *less* time getting answers to *basic* questions, and spend *more* time on the *complex, deep* questions.”

- *Assessment Librarian & project interviewee*

Scoping Research Results

& Next Steps

The Toolkit should include:

A **Framework** of key library performance indicators and supporting data formulas

Library data **inventory and dictionary**

Data **normalization tools** library

Customizable, web browser-based **dashboard** with data visualization modules for key library performance indicators

Recommendations and case studies for data warehousing solutions

A membership consortium and online **community** would support adoption and long-term sustainability



Proposed Dashboard Framework (Draft)

Service Area	Strategic Dashboard KPI Examples	Managerial Dashboard KPI Examples	Operational Dashboard KPI Examples
Users and Space	B.2.2.2 Percentage of External Users; B.2.2.3 Percentage of the Total Library Lending to External Users	B.1.3.3 Hours Open Compared to Demand; B.1.3.4 Percentage of Storage Space Which Has an Appropriate Environment	Percentage of shelf space utilized
Collections	Percentage of Collection in digital format	B.2.1.1 Collection Turnover; B.1.2.6 Percentage of Rare Materials Accessible via Web Catalogues;	See 'Work Rate' Service Area
Library Use	B.2.1.2 Loans per Capita; B.2.1.3 Percentage of Stock Not Used B.3.1.3 Cost per Download	B.2.3.1 User Places Occupancy Rate; B.2.1.4 Number of Content Units Downloaded per Capita; B.1.1.3 Percentage of Rejected Accesses;	B.2.2.5 Number of User Attendances at Training Lessons per Capita
Financial	B.4.3.2 Percentage of Institutional Means allocated to the Library; B.3.3.1 User Services Staff as a Percentage of Total Staff; B.3.3.3 Ratio of Acquisition Expenditures to Staff Costs	B.3.3.6 Staff Costs per Title Catalogued	B.3.1.3 Cost per Download
Work Rate	See 'Financial' Service Area	B.3.3.5 Employee Productivity in Lending and Delivery Services; B.4.2.1 Percentage of Library Staff Providing Electronic Services; B.4.2.4 Percentage of Staff in Cooperative Partnerships and Projects	B.1.2.1 Shelving Accuracy; B.1.2.2 Median Time of Document Retrieval from Closed Stacks; B.1.2.3 Speed of Interlibrary Lending
Public Engagement	Exhibition Attendance Alumni gifts	No of visitors to websites (# website sessions)	Average length of visit to webpage - dwell time
Satisfaction	B.2.4.2 User Satisfaction;	B.2.4.2 User Satisfaction;	B.2.4.2 User Satisfaction;



ISO 11620: Library Performance Indicators

Opening hours compared to demand

Percentage of stock not used

Availability of required titles

Loans per capita

Percentage of rejected sessions

Percentage of loans to external users

Ratio of requests received to requests sent out in
interlibrary lending

Reference questions per capita

Staff per capita

Ratio of acquisitions costs to staff costs

User satisfaction

Acquisition speed

Lending speed

Library visits per capita

Interlibrary loan speed

Seat occupancy rate

Percentage of acquisitions expenditure spent

<https://www.iso.org/obp/ui/#iso:std:iso:11620:ed-3:v1:en>

Next Steps

2016/2017

Elaborate data framework

Monitor evolution of important efforts

Establish partnerships & sponsorships

Re-visit technology landscape

Finalize project estimates

Get ready, get set...

GO!



Thank You to Project Research Interviewees at:

Charlotte-Mecklenberg Public Library, North Carolina (US)

Duke University (US)

Harvey Mudd College (US)

Jisc (UK)

Syracuse University (US)

University of California, Davis (US)

University of Pennsylvania (US)

Wollongong University (Australia)



Scoping Research Project Partners

Project Team

MacKenzie Smith (PI), UC Davis

Bill Garrity (Co-PI), UC Davis

Megan Hurst, Athenaeum21

Christine Madsen, Athenaeum21

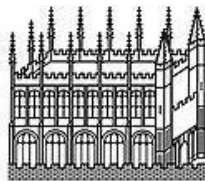
Frankie Wilson, Bodleian

Wolfram Horstmann, Göttingen

Mustafa Dogan, Göttingen

Christian Mahnke, Göttingen

Peter Brantley, UC Davis



Bodleian Libraries
UNIVERSITY OF OXFORD



Athenaeum21

SUB

NIEDERSÄCHSISCHE STAATS- UND
UNIVERSITÄTSBIBLIOTHEK GÖTTINGEN

Questions?

Megan Hurst (US)

hurst@athenaeum21.com

@MHZUX

Athenaeum21

www.athenaeum21.com

The screenshot shows the website for Athenaeum21, a digital strategy and innovation consultancy. The browser address bar displays 'www.athenaeum21.com'. The website header features the company logo 'Athenaeum21' and the tagline 'digital strategy + innovation consultants for 21st century knowledge ecosystems'. A navigation menu includes 'Home', 'Services', 'About Us', 'News', and 'Contact'. The main content area is dominated by a large, high-angle photograph of a grand, ornate legislative chamber with a semi-circular seating arrangement. Below this image, there are three columns of featured content: 'Services' with a background of a hand holding a smartphone and floating icons, 'Case Studies' with a background of a modern building's glass facade, and 'Testimonials' with a dark background and white text. Each of these three sections includes a 'More Info' button.

www.athenaeum21.com

Athenaeum21 digital strategy + innovation consultants for 21st century knowledge ecosystems

Home Services About Us News Contact

Services Case Studies Testimonials

What our colleagues say...
The Athenaeum21 team "sees the big picture, without losing the details."

More Info More Info